

MPO Cardiology
9800 South Healthpark Drive #320
Fort Myers, Florida 33908

July 18, 2016

To whom it may concern:

This letter is being written on behalf of Jackie Schaffer who has applied for a position with your organization. I met Jackie while we were both involved in the Physician Leadership Fellowship program from the Center for Transformation and Innovation at University of South Florida. Jackie was involved as a System Director, and we were involved as a team in multiple discussions and a significant group project.

I found Jackie to be a very bright, young woman who was passionate about her work, and felt a strong obligation to the Organization as well to the physicians for whom she directed the hospitalist program. She was a true colleague to them and to those she supervised. Her door was always open, and she tried to increase the collegiality of her team. I saw that first hand, as she always had lunch with her team. It was always a loud group made up of physicians as well as administrative staff and they clearly were getting along and bonding in a more social setting that I am sure over time translated to a better work relationship together.

She was helpful to me personally as we were pulling together a multidisciplinary team to manage our heart failure readmission deficiency. Her hospitalists were intimately involved in the care of those types of patients, as well as cardiology, and she offered to have her staff help with the project. Even now, there is excellent collaboration between the CV and hospitalists teams as we move forward.

Jackie, as you probably already know, has a diverse background working with many types of practice settings, and I am sure she would be a great addition to your organization. I highly recommend her, and would be available if you have any further questions. I appreciate the chance to tell you about what a great person Jackie is, and how much I have enjoyed working with her.

Most sincerely,

Anita M. Arnold, DO FACC FSCAI MBA
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